

Continuing to Lead When the Location Has Changed

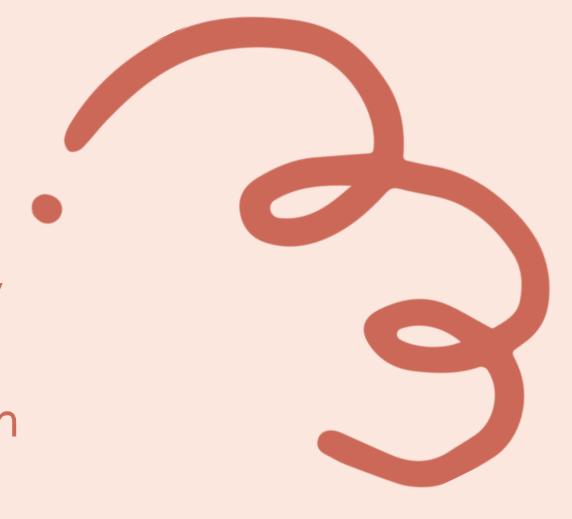


Rebecca Nickels, MSW | RPN Strategies
Washington Coalition of Sexual Assault Programs
September 3, 2020

We'll focus on...

Setting clear
work
performance
expectations
within this new
reality

Ensuring clear, consistent communication across teams

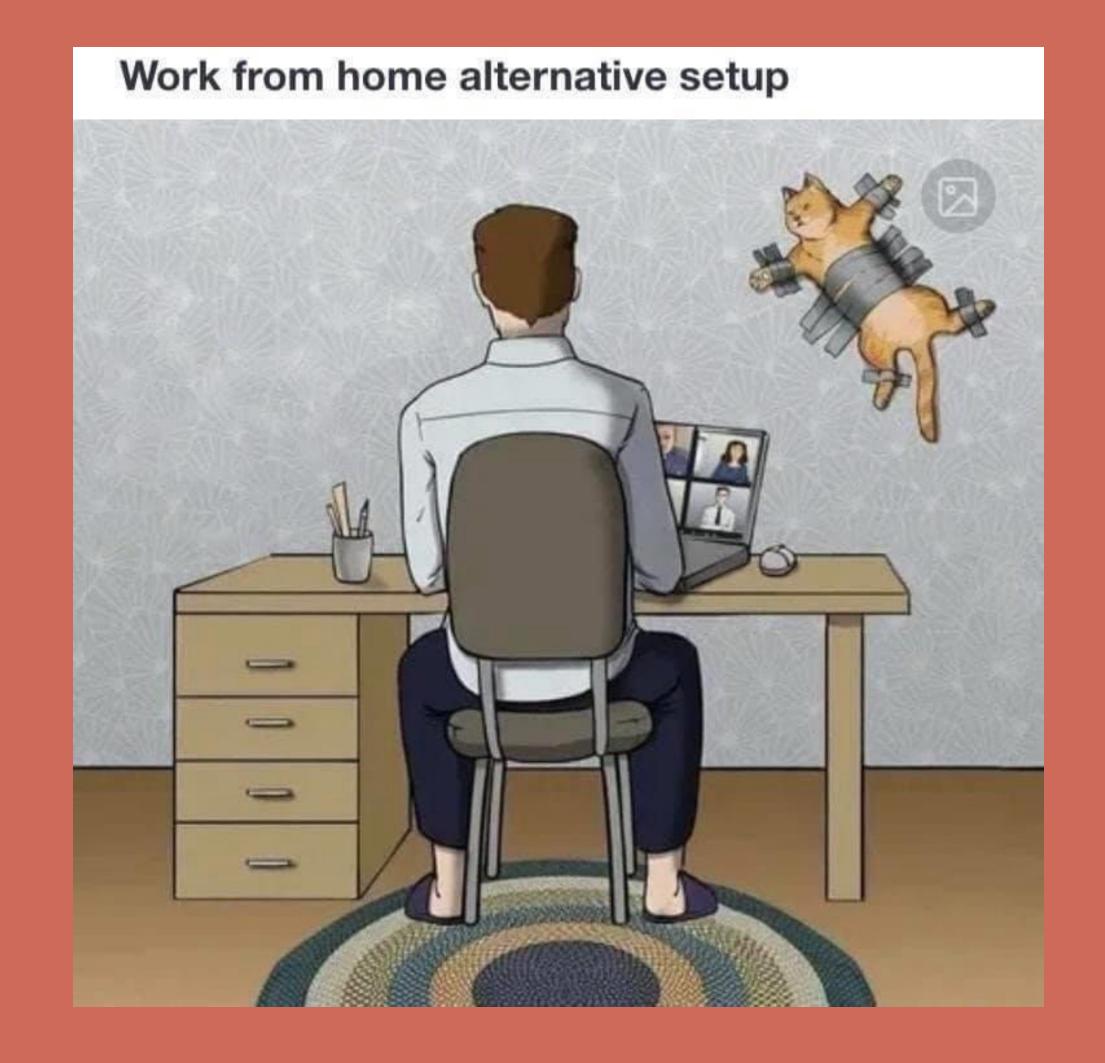


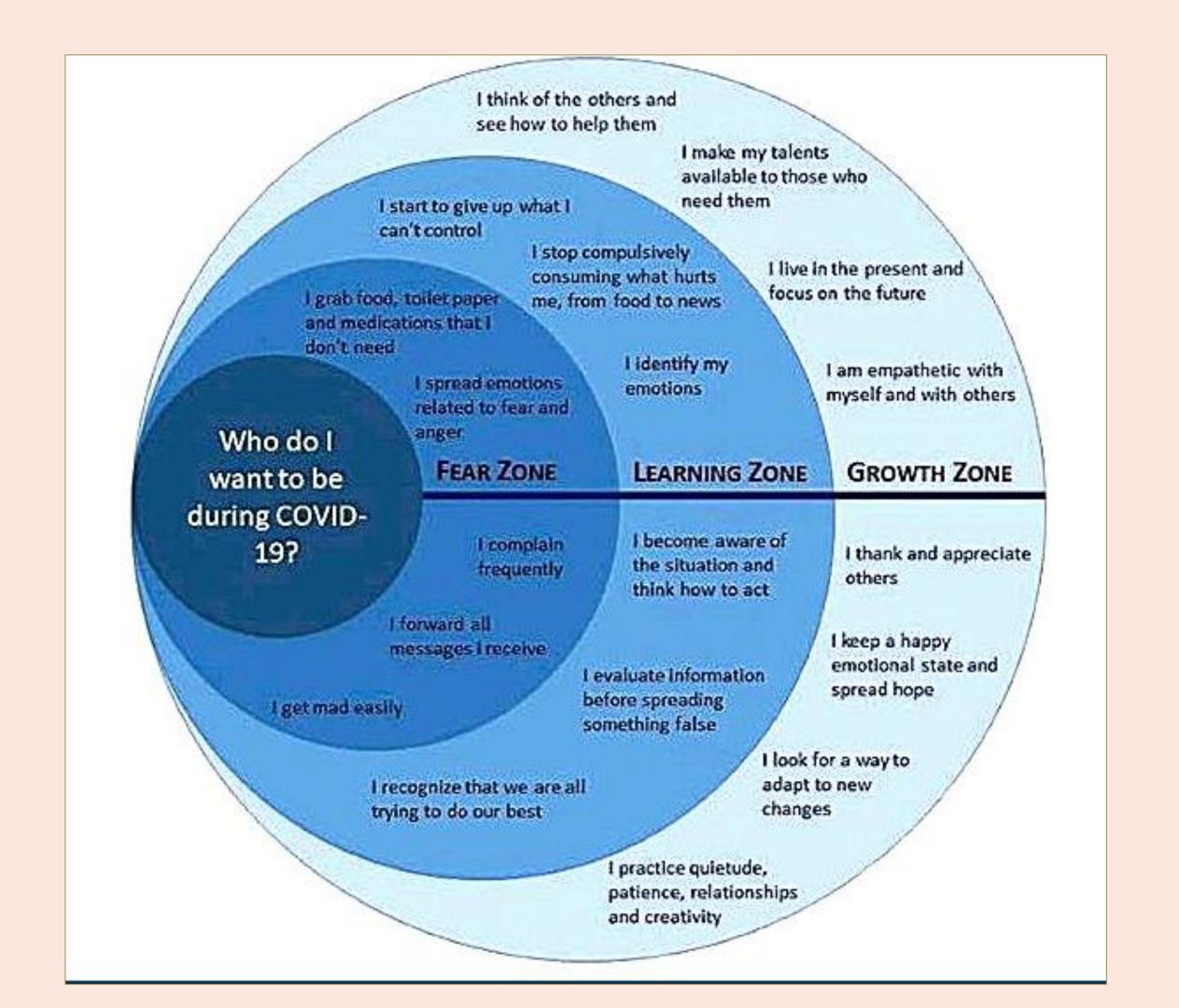
Staying informed on other people's work performance remotely

Maintaining connection and support throughout our organizations

Working From Home Challenges

- Technology
- Dedicated Workspace
- Working + Caregiving
- Many of us weren't doing this before COVID
- Blurred Boundaries Between
 Work and Personal Life

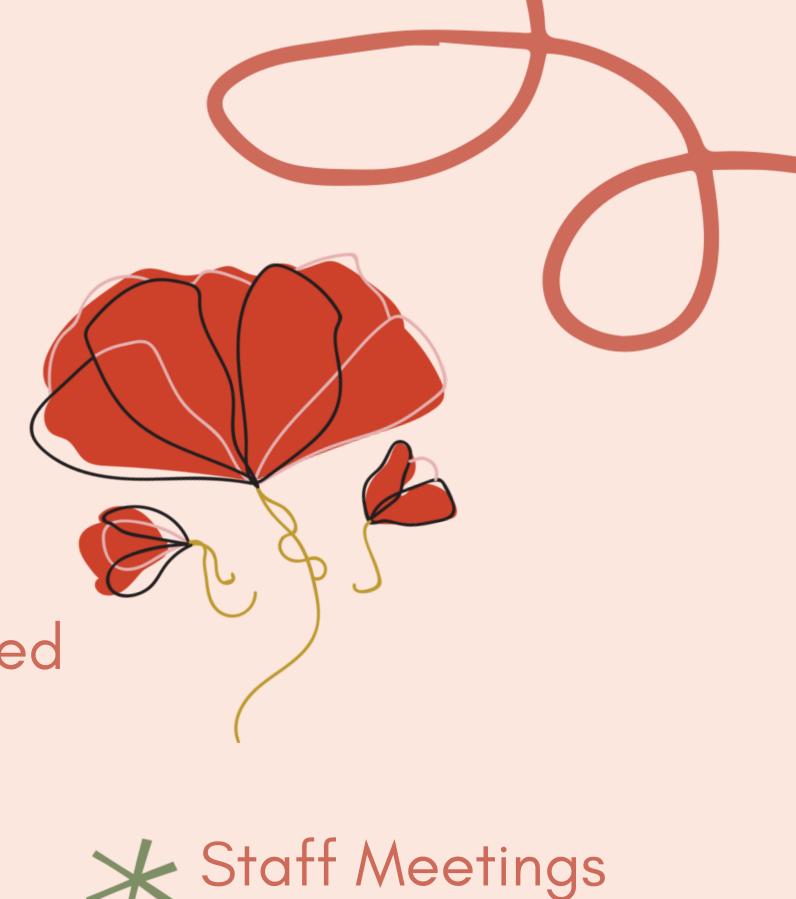




Setting Up Clear Expectations

*Teleworking policy that outlines expectations for employee and responsibilities of organization

Hours worked VS Tasks completed







Components of a Teleworking Policy



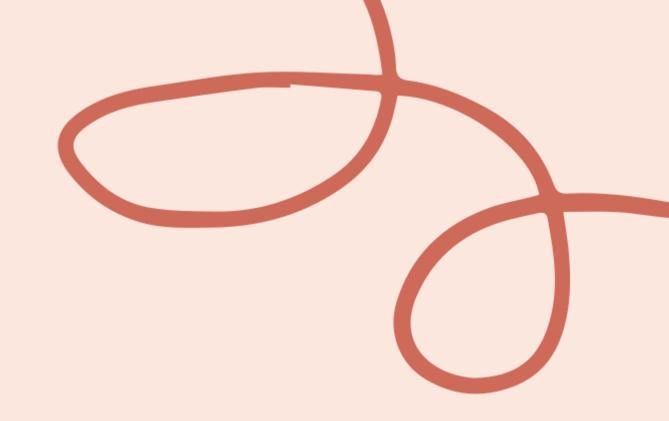
- Work hours and compensation do not change because of teleworking.
- Employees are expected to be available via phone, text or email during their teleworking hours.
- Organization will provide equipment that supports teleworking.
- Equipment should be used for organization business only, and only by employees. Confidentiality must be protected.
- How / when supplies will be provided or reimbursed by organization.
- If employees are unsure what their tasks are, they should ask their supervisor. Similarly, supervisors will ask about tasks often.

Hours Worked vs. Tasks Completed

Make it normal to ask or say:

- What are you working on this week?
- What progress have you made on these tasks?
- I'd like to hear from you more often.

Consider having coworkers create a task list that both of you have access to



Recognize that
different co-workers
will benefit from
different strategies
with communication
and task monitoring



Staff Meetings

(i.e. "kids & cat butts")



Make Connection

Use Virtual Facilitation

Techniques



"It's vitally important to help each other. No, we can not walk in each other's shoes, but we can walk side-by-side and support each other." Michele Sullivan

Inviting direct service into personal spaces



Help staff have a work area in their home

Create a physical reminder of the separation between work and home

Talk about the impacts



Flexibility for parents and caregivers

Communicate what accommodations are available

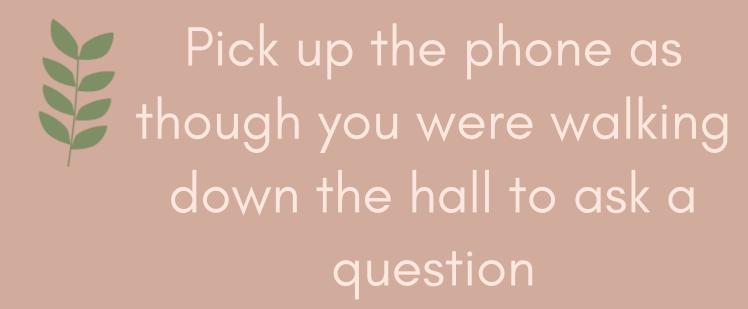
Families First Coronavirus Response Act

SharedWork Program



Regular Supervision







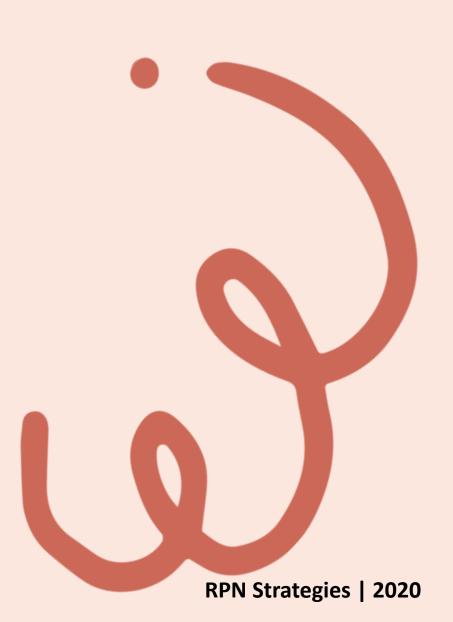


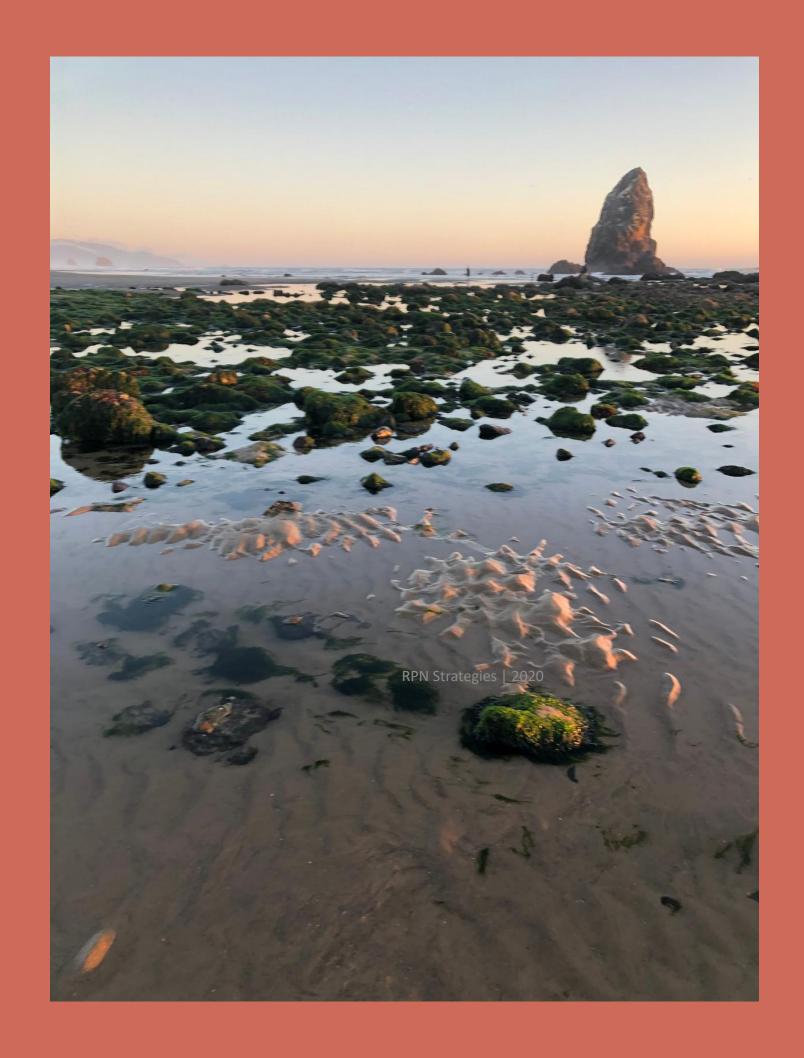
Team Cohesion

Create staff meetings/gatherings that aren't business related:

- Social/Craft hour
- Breakout Room Social Time
- Outdoor gatherings
- Social Media or Chat Group

Increase staff meetings to promote "real time" communication





If you are tired (and you might indeed be tired or getting there) remember the infinite moving parts that hold you up without asking you to show them how. It took a miracle to make you in the first place; and from hour to hour you go on being made.

Yrsa Daley-Ward